

Sage Journals

We value your privacy

We and our [partners](#) store and/or access information on a device, such as cookies and process personal data, such as unique identifiers and standard information sent by a device for personalised advertising and content, advertising and content measurement, audience research and services development. With your permission we and our partners may use precise geolocation data and identification through device scanning. You may click to consent to our and our 1470 partners' processing as described above. Alternatively you may click to refuse to consent or access more detailed information and change your preferences before consenting. Please note that some processing of your personal data may not require your consent, but you have a right to object to such processing. Your preferences will apply to this website only. You can change your preferences or withdraw your consent at any time by returning to this site and clicking the "Privacy" button at the bottom of the webpage.

ACCEPT ALL

MORE OPTIONS

DECLINE ALL

DeRue, D.S., Petersen, E., Mannor, M.J., & Morgeson, F.P. 2009. A two-horse race? The impact of CEO characteristics and governance structures on firm performance . Paper presented at the annual meeting of the Academy of Management, Anaheim, CA.

[Google Scholar](#)

Dey, A. 2008. Corporate governance and agency conflicts. *Journal of Accounting Research*, 46: 1143-1181.

[Google Scholar](#)

Dey, A., Engel, E.E., & Liu, X.G. 2010. *CEO and board chair roles: To split or not to split*. Retrieved from <http://ssrn.com/abstract=1412827>.

[Google Scholar](#)

Douglas, W.O. 1934. Directors who do not direct. *Harvard Law Review*, 47: 1305-1334.

[Google Scholar](#)

Eisenberg, M.A. 1976. *The structure of the corporation: A legal analysis*. New York: Little Brown.

[Google Scholar](#)

Faleye, O. 2007. Does one hat fit all? The case of corporate leadership structure. *Journal of Management and Governance*, 11: 239-259.

[Google Scholar](#)

Fama, E.F. 1980. Agency problems and the theory of the firm. *Journal of Political Economy*, 88: 288-307.

[Google Scholar](#)

Fama, E.F., & Jensen, M.C. 1983a. Agency problems and residual claims. *Journal of Law and Economics*, 26: 327-349.

[Google Scholar](#)

Fama, E.F., & Jensen, M.C. 1983b. Separation of ownership and control. *Journal of Law and Economics*, 26: 301-325.

[Google Scholar](#)

Finkelstein, S., & D'Aveni, R.A. 1994. CEO duality as a double-edged sword: How boards of directors balance entrenchment avoidance and unity of command. *Academy of Management Journal*, 37: 1079-

[Google Scholar](#)

Fogel, E.M., & Geier, A.M. 2007. Strangers in the house: Rethinking Sarbanes-Oxley and the independent board of directors. *Delaware Journal of Corporate Law*, 32: 33-72.

[Google Scholar](#)

Gordon, J.N. 2007. The rise of independent directors in the United States, 1950-2005: Of shareholder value and stock market prices. *Standard Law Review*, 59: 1465-1568.

[Google Scholar](#)

Green, S. 2004. Unfinished business: Abolish the imperial CEO. *Journal of Corporate Accounting and Finance*, 15: 19-22.

[Google Scholar](#)

Iyengar, R., & Zampelli, E.M. 2009. Self-selection, endogeneity, and the relationship between CEO duality and firm performance. *Strategic Management Journal*, 30: 1092-1112.

[Google Scholar](#)

Jensen, M.C. 1993. The modern industrial revolution, exit, and the failure of internal control systems. *Journal of Finance*, 48: 831-888.

[Google Scholar](#)

Jensen, M.C., & Meckling, W.F. 1976. Theory of the firm: Managerial behavior, agency costs, and ownership structure. *Journal of Financial Economics*, 3: 305-360.

[Google Scholar](#)

Kaplan, A. 1964. *The conduct of inquiry: Methodology for behavioral sciences*. San Francisco: Chandler.

[Google Scholar](#)

Linck, J.S., Netter, J.M., & Yang, T. 2009. The effects and unintended consequences of the Sarbanes-Oxley Act on corporate boards. *Review of Financial Studies*, 22: 3287-3328.

[Google Scholar](#)

MacAvoy, P.W., & Millstein, I.M. 2003. *The recurrent crisis in corporate governance*. New York: Palgrave Macmillan .

[Google Scholar](#)

Mizruchi, M.S. 1983. Who controls whom? An examination of the relation between management and board of directors in large American corporations. *Academy of Management Review*, 8: 426-435.

[Google Scholar](#)

Monks, R.A.G., & Minow, N. 2008. *Corporate governance*. West Sussex, UK: John Wiley.

[Google Scholar](#)

NASDAQ Stock Exchange guidelines. 2010. *In Comparison of corporate governance guidelines and codes of best practice* . From <http://www.weil.com/news/pubdetail.aspx?pub=9333>, accessed January 20, 2010.

[Google Scholar](#)

New York Stock Exchange guidelines. 2010. *In Comparison of corporate governance guidelines and codes of best practice* . From <http://www.weil.com/news/pubdetail.aspx?pub=9333>, accessed January 20, 2010.

[Google Scholar](#)

Rhoades, D.L., Rechner, P.L., & Sundaramurthy, C. 2000. Board composition and financial performance: A review and contingency model. *Journal of Managerial Issues*, 12: 76-91.

[Google Scholar](#)

Romano, R. 2005. The Sarbanes-Oxley Act and the making of corporate governance . *Yale Law Journal*, 114: 1521-1604.

[Google Scholar](#)

Rousseau, D.M. 1985. Issues of level in organizational research: Multi-level and cross-level perspectives. In L. L. Cummings & B. M. Staw (Eds.), *Research in organizational behavior* (Vol. 7): 1-37. Greenwich, CT: JAI.

[Google Scholar](#)

Sarbanes-Oxley Act. 2002. *From the AICPA website*, <http://thecaq.aicpa.org/Resources/Sarbanes-Oxley/summary+of+the+provisions+of+the+Sarbanes+Oxley+Act+of+2002.htm>, accessed January 20, 2010.

[Google Scholar](#)

Securities and Exchange Commission. 2009. *SEC approves enhanced disclosure about risk, compensation and corporate governance* . From www.sec.gov/news/press/2009/2009-268.htm, accessed January 20, 2010.

[Google Scholar](#)

Simsek, A., Veiga, J.G., Lubatkin, M.H., & Dino, R.N. 2005. Modeling the multilevel determinants of top management team behavioral integration. *Academy of Management Journal*, 48: 69-84.

[Google Scholar](#)

Wagner, J.A., Steimpert, J.L., & Fubara, E.I. 1998. Board composition and organizational performance: Two studies of insider/outsider effects. *Journal of Management Studies*, 35: 655-677.

[Google Scholar](#)

Walsh, J.P., & Seward, J.K. 1990. On the efficiency of internal and external corporate control mechanisms. *Academy of Management Review*, 15: 421-458.C

[Google Scholar](#)

Articles In the Same Collection(s):

Collection: [Corporate Governance](#)



Restricted access

[Board Interlocks and Firm Performance: Toward a Combined Agency-Resour...](#)

Show Details ▾



Restricted access

[External Corporate Governance and Strategic Investment Behaviors of Ta...](#)

Show Details ▾



Restricted access

[Of Scapegoats and Signals: Investor Reactions to CEO Succession in the...: Investor Reactions to CEO Succession in the Aftermath of Wrongdoing](#)

Show Details ▾

Collection: [March 2011 Bridging Micro and Macro Domains](#)



Free access

[Walking New Avenues in Management Research Methods and Theories: Bridg...](#)

Show Details ▾



Restricted access

[Network Theory of Organization: A Multilevel Approach](#)

Show Details ▾

 Restricted access

[Bridging Domains in Workplace Demography Research: A Review and Reconc...](#)

Show Details ▾

Similar articles:

 Restricted access

[Board Composition, Stock Ownership and the Exemption of Directors from Liability.](#)

Show Details ▾

 Restricted access

[An examination of the relationship of governance mechanisms to performance](#)

Show Details ▾

 Restricted access

[Independence of the Chairman and Board Composition: Firm Choices and Shareholder Value](#)

Show Details ▾

[View More](#)

Sage recommends:

SAGE Knowledge

Book chapter

[Boards and Board Effectiveness](#)

Show Details ▾

SAGE Knowledge

Book chapter

[Risk and Corporate Governance](#)

Show Details ▾

SAGE Knowledge

Book chapter

[Corporate Governance](#)

Show Details 

[View More](#)

[Download PDF](#)

Also from Sage

CQ Library

Elevating debate

Sage Data

Uncovering insight

Sage Business Cases

Shaping futures

Sage Campus

Unleashing potential

Sage Knowledge

Multimedia learning resources

Sage Research Methods

Supercharging research

Sage Video

Streaming knowledge

Technology from Sage

Library digital services

We value your privacy We and our partners store and/or access information on a device, such as cookies and process personal data, such as unique identifiers and standard information sent by a device for personalised advertising and content, advertising and content measurement, audience research and services development. With your permission we and our partners may use precise geolocation data and identification through device scanning. You may click to consent to our and our 1470 partners' processing as described above. Alternatively you may click to refuse to consent or access more detailed information and change your preferences before consenting. Please note that some processing of your personal data may not require your

consent, but you have a right to object to such processing. Your preferences will apply to this website only. You can change your preferences or withdraw your consent at any time by returning to this site and clicking the "Privacy" button at the bottom of the webpage.