

Financial Reporting Quality and Labor Investment Efficiency[†]

Boochun Jung, Woo-Jong Lee, David P. Weber

First published: 17 August 2013

<https://doi.org/10.1111/1911-3846.12053>

Accessibility issue? [Request accessibility update.](#)

[†] Accepted by Steven Salterio. We appreciate helpful comments from Steven Salterio, two anonymous reviewers, Bok Baik, Jong-Hag Choi, Nancy Fan, Erin Henry, Iny Hwang, James Sinclair, Logan Steele, Li Yao, and seminar participants at Seoul National University, the 2011 AAA Annual Meeting, the 2011 AAA Western Region Meeting, and the 2011 World Accounting Frontier Series Annual Conference at the University of Macau. We are also grateful to Sarah McVay and Sam (Sunghan) Lee for sharing their managerial ability data with us. David Weber gratefully acknowledges financial support from the University of Connecticut School of Business.



This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)

Manage Preferences

Accept All

Reject Non-Essential



BOOCHUN JUNG, *University of Hawaii at Manoa*

WOO-JONG LEE, *The Hong Kong Polytechnic University*

DAVID P. WEBER, *University of Connecticut*

1. Introduction

A large literature in finance provides evidence that agency conflicts and information asymmetry between managers and outsiders lead firms to undertake suboptimal levels of investment (Hubbard 1998 and Stein 2003 provide surveys of this literature). Recent accounting research builds on this notion in arguing that high-quality financial reporting can serve to mitigate such market imperfections and improve investment efficiency (e.g., Bushman and Smith 2001; Healy and Palepu 2001; Lambert, Leuz, and Verrecchia 2007). Consistent with this argument, a growing body of empirical evidence suggests that high-quality accounting is associated with more efficient capital investments (e.g., Biddle and Hilary 2006; McNichols and Stubben 2008; Biddle, Hilary, and Verdi 2009). We extend this line of research by examining investments in labor, an important factor of production that has been largely overlooked by previous literature.

We posit that high-quality financial reporting leads to more efficient investments in labor by mitigating market frictions that stem from information asymmetry between managers and outside capital suppliers. For example, overinvestment in labor could occur if agency conflicts lead self-interested managers to engage in empire-building activities such as overhiring or retaining employees associated with underperforming projects (underfiring).¹ High-quality financial reporting can potentially mitigate such moral hazard problems by enabling more efficient contracting and enhancing the monitoring abilities of investors and other outsiders. Underinvestment in labor could also occur if, for example, information asymmetry between managers and investors creates adverse selection in the timing of securities offerings. If investors protect themselves from their information disadvantage by discounting the price of securities, the financing of otherwise profitable investments in labor could prove prohibitively costly, leading to underhiring or overfiring.² By reducing information asymmetry between managers and investors, high-quality financial reporting also has the potential to mitigate such adverse selection problems.

* Accepted by Steven Salterio. We appreciate helpful comments from Steven Salterio, two anonymous reviewers, Bok Baik, Jong-Hag Choi, Nancy Fan, Erin Henry, Iny Hwang, James Sinclair, Logan Steele, Li Yao, and seminar participants at Seoul National University, the 2011 AAA Annual Meeting, the 2011 AAA Western Region Meeting, and the 2011 World Accounting Frontier Series Annual Conference at the University of Macau. We are also grateful to Sarah McVay and Sam (Sunghan) Lee for sharing their managerial ability data with us. David Weber gratefully acknowledges financial support from the University of Connecticut School of Business.

1. As argued by Williamson (1963, 1034), "the incentive to expand staff may be difficult to resist. Not only is it an indirect means to the attainment of salary, but it is a source of security, power, status, prestige, and

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)

Manage Preferences

Accept All

Reject Non-Essential

Filename	Description
care12053-sup-0001-TableS7-S8.pdf application/PDF, 210.6 KB	<p>Table S7. Abnormal net hiring and future performance</p> <p>Table S8. The moderating role of unionized labor</p>

Please note: The publisher is not responsible for the content or functionality of any supporting information supplied by the authors. Any queries (other than missing content) should be directed to the corresponding author for the article.

References

Aboddy, D., J. Hughes and J. Liu. 2005. Earnings quality, insider trading, and cost of capital. *Journal of Accounting Research* 43 (5): 651–73.

[Web of Science®](#) | [Google Scholar](#)

Atanassov, J., and E. H. Kim. 2009. Labor and corporate governance: International evidence from restructuring decisions. *Journal of Finance* 64 (1): 341–74.

[Web of Science®](#) | [Google Scholar](#)

Baik, B., D. Farber, and S. Lee. 2011. CEO ability and management earnings forecasts. *Contemporary Accounting Research* 28 (5): 1645–68.

[Web of Science®](#) | [Google Scholar](#)

Ball, R., and L. Shivakumar. 2006. The role of accruals in asymmetrically timely gain and loss recognition. *Journal of Accounting Research* 44 (2): 207–42.

[Web of Science®](#) | [Google Scholar](#)

Baker, M., J. Stein, and J. Wurgler. 2003. When does the market matter? Stock prices and the investment of

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)

Manage Preferences

Accept All

Reject Non-Essential

Benmelech, E., N. Bergman, and A. Seru. 2011. Financing labor. Working paper, Harvard University and National Bureau of Economic Research.

[Google Scholar](#) 

Bens, D., and S. Monahan. 2004. Disclosure quality and the excess value of diversification. *Journal of Accounting Research* 42 (4): 691–730.

[Web of Science®](#)  | [Google Scholar](#) 

Bernanke, B. 2004. Monetary policy and the economic outlook. Federal Reserve Board Speech delivered at the Meetings of the American Economic Association, San Diego, California, January 4. Available online at <http://www.federalreserve.gov/boarddocs/speeches/2004/20040104/default.htm>, retrieved March 11, 2013.

[Google Scholar](#) 

Bertrand, M., and S. Mullainathan. 2003. Enjoying the quiet life? Corporate governance and managerial preferences. *Journal of Political Economy* 111 (5): 1043–75.

[Web of Science®](#)  | [Google Scholar](#) 

Biddle, G., and G. Hilary. 2006. Accounting quality and firm-level capital investment. *The Accounting Review* 81 (5): 963–82.

[Web of Science®](#)  | [Google Scholar](#) 

Biddle, G., G. Hilary, and R. Verdi. 2009. How does financial reporting quality relate to investment efficiency? *Journal of Accounting and Economics* 48 (2–3): 112–31.

[Web of Science®](#)  | [Google Scholar](#) 

Bova, F. 2012. Labor unions and management's incentive to signal a negative outlook. *Contemporary Accounting Research* 30 (1): 14–41.

[Web of Science®](#)  | [Google Scholar](#) 

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)

Manage Preferences

Accept All

Reject Non-Essential

[Web of Science®](#) | [Google Scholar](#)

Bushman, R., J. Piotroski, and A. Smith. 2011. Capital allocation and timely accounting recognition of economic losses. *Journal of Business Finance and Accounting* 38 (1-2): 1-33.

[Web of Science®](#) | [Google Scholar](#)

Campello, M., J. Graham, and C. Harvey. 2010. The real effects of financial constraints: Evidence from a financial crisis. *Journal of Financial Economics* 97 (3): 470-87.

[Web of Science®](#) | [Google Scholar](#)

Cantor, R. 1990. Effects of leverage on corporate investment and hiring decisions. *Federal Reserve Bank of New York Quarterly Review* 15 (2): 31-41.

[Google Scholar](#)

Cella, C. 2010. Institutional investors and corporate investment. Working paper, Indiana University.

[Google Scholar](#)

Chang, C., P. Kumar, and S. Sivaramakrishnan. 2006. Dividend changes, cash flow predictability, and signaling of future cash flows. Working paper, University of Houston.

[Google Scholar](#)

Chen, F., O.-K. Hope, Q. Li, and X. Wang. 2011a. Financial reporting quality and investment efficiency of private firms in emerging markets. *The Accounting Review* 86 (4): 1255-88.

[Web of Science®](#) | [Google Scholar](#)

Chen, H., M. Kacperczyk, and H. Ortiz-Molina. 2011b. Labor unions, operating flexibility, and the cost of equity. *Journal of Financial and Quantitative Analysis* 46 (1): 25-58.

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)

Manage Preferences

Accept All

Reject Non-Essential

Chen, C. X., H. Lu, and T. Sougiannis. 2012b. The agency problem, corporate governance, and the asymmetrical behavior of selling, general, and administrative costs. *Contemporary Accounting Research* 29 (1): 252–82.

[CAS](#) | [Web of Science®](#) | [Google Scholar](#)

Connolly, R., B. Hirsch, and M. Hirschey. 1986. Union rent seeking, intangible capital, and market value of the firm. *Review of Economics and Statistics* 68 (4): 567–77.

[Web of Science®](#) | [Google Scholar](#)

Core, J., W. Guay, and R. Verdi. 2008. Is accruals quality a priced risk factor? *Journal of Accounting and Economics* 46 (1): 2–22.

[Web of Science®](#) | [Google Scholar](#)

Cronqvist, H., F. Heyman, M. Nilsson, H. Svaleryd, and J. Vlachos. 2009. Do entrenched managers pay their workers more? *Journal of Finance* 64 (1): 309–39.

[Web of Science®](#) | [Google Scholar](#)

DeAngelo, H., and L. DeAngelo. 1991. Union negotiations and corporate policy: A study of labor concessions in the domestic steel industry during the 1980s. *Journal of Financial Economics* 30 (1): 3–43.

[Web of Science®](#) | [Google Scholar](#)

Dechow, P., and I. Dichev. 2002. The quality of accruals and earnings: The role of accrual estimation errors. *The Accounting Review* 77 (Supplement): 35–59.

[Web of Science®](#) | [Google Scholar](#)

Demerjian, P., B. Lev, and S. McVay. 2012. Quantifying managerial ability: A new measure and validity tests. *Management Science* 58 (7): 1229–48.

[Web of Science®](#) | [Google Scholar](#)

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)

Manage Preferences

Accept All

Reject Non-Essential

[Web of Science®](#) [Google Scholar](#)

Dixit, A., and R. Pindyck. 1994. *Investment under Uncertainty*. Princeton, NJ: Princeton University Press.

[Google Scholar](#)

Doyle, J., W. Ge, and S. McVay. 2007. Accruals quality and internal control over financial reporting. *The Accounting Review* 82 (5): 1141–70.

[Web of Science®](#) [Google Scholar](#)

Fama, E., and K. French. 1997. Industry costs of equity. *Journal of Finance* 43 (2): 153–93.

[Web of Science®](#) [Google Scholar](#)

Fama, E., and K. French. 2000. Forecasting profitability and earnings. *Journal of Business* 73 (2): 161–75.

[Web of Science®](#) [Google Scholar](#)

Farmer, R. 1985. Implicit contracts with asymmetric information and bankruptcy: The effect of interest rates on layoffs. *Review of Economic Studies* 52 (3): 427–42.

[Web of Science®](#) [Google Scholar](#)

Fazzari, S., R. G. Hubbard, and B. Petersen. 1988. Financing constraints and corporate investment. *Brookings Papers on Economic Activity* 1988 (1): 141–206.

[Google Scholar](#)

Francis, J., R. LaFond, P. Olsson, and K. Schipper. 2004. Cost of equity and earnings attributes. *The Accounting Review* 79 (4): 967–1010.

[Web of Science®](#) [Google Scholar](#)

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)

Manage Preferences

Accept All

Reject Non-Essential

Gompers, P., J. Ishii, and A. Metrick. 2003. Corporate governance and equity prices. *Quarterly Journal of Economics* 118 (1): 107–55.

[Web of Science®](#) | [Google Scholar](#)

Graham, J., M. Hanlon, and T. Shevlin. 2011. Real effects of accounting rules: Evidence from multinational firms' investment location and profit repatriation decisions. *Journal of Accounting Research* 49 (1): 137–85.

[Web of Science®](#) | [Google Scholar](#)

Greenwald, B., and J. Stiglitz. 1988. Imperfect information, finance constraints, and business fluctuations. In *Finance Constraints, Expectations, and Macroeconomics*, eds. M. Kohn, and S. Tsaing, 103–40. Oxford: Oxford University Press.

[Google Scholar](#)

Grullon, G., R. Michaely, S. Benartzi, and R. Thaler. 2005. Dividend changes do not signal changes in future profitability. *Journal of Business* 78 (5): 1659–82.

[Web of Science®](#) | [Google Scholar](#)

Hamermesh, D. 1993. *Labor Demand*. Princeton, NJ: Princeton University Press.

[Google Scholar](#)

Healy, P., and K. Palepu. 2001. Information asymmetry, corporate disclosure, and the capital markets: A review of the empirical disclosure literature. *Journal of Accounting and Economics* 31 (1–3): 405–40.

[Web of Science®](#) | [Google Scholar](#)

Hilary, G. 2006. Organized labor and information asymmetry in financial markets. *Review of Accounting Studies* 11 (4): 525–48.

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)

Manage Preferences

Accept All

Reject Non-Essential

Hope, O.-K., and W. Thomas. 2008. Managerial empire building and firm disclosure. *Journal of Accounting Research* 46 (3): 591–626.

[Web of Science®](#) [Google Scholar](#)

Hovakimian, A., and G. Hovakimian. 2009. Cash flow sensitivity of investment. *European Financial Management* 15 (1): 47–65.

[Web of Science®](#) [Google Scholar](#)

Hubbard, R. G. 1998. Capital-market imperfections and investment. *Journal of Economic Literature* 36 (1): 193–225.

[Web of Science®](#) [Google Scholar](#)

Hui, K., S. Klasa, and P. E. Yeung. 2012. Corporate suppliers and customers and accounting conservatism. *Journal of Accounting and Economics* 53 (1–2): 115–35.

[Web of Science®](#) [Google Scholar](#)

Jackson, S., X. Liu, and M. Cecchini. 2009. Economic consequences of firms' depreciation method choice: Evidence from capital investments. *Journal of Accounting and Economics* 48 (1): 54–68.

[Web of Science®](#) [Google Scholar](#)

Jennings, R., B. Jung, and Y. S. Yang. 2012. Costly dividend increases and future prospects: Evidence for firms with weak credit ratings. Working paper, University of Texas at Austin.

[Google Scholar](#)

Jensen, M. 1986. Agency costs of free cash flow, corporate finance, and takeovers. *American Economic Review* 76 (2): 323–29.

[Web of Science®](#) [Google Scholar](#)

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)

Manage Preferences

Accept All

Reject Non-Essential

[Web of Science®](#) | [Google Scholar](#)

Jung, B., K. Sun, and Y. S. Yang. 2012. Do financial analysts add value by facilitating more effective monitoring of firms' activities? *Journal of Accounting, Auditing and Finance* 27 (1): 61–99.

[PubMed](#) | [Google Scholar](#)

Karier, T. 1985. Unions and monopoly profits. *Review of Economics and Statistics* 67 (1): 34–42.

[Web of Science®](#) | [Google Scholar](#)

Kedia, S., and T. Philippon. 2009. The economics of fraudulent accounting. *Review of Financial Studies* 22 (6): 2169–99.

[Web of Science®](#) | [Google Scholar](#)

Klasa, S., W. Maxwell, and H. Ortiz-Molina. 2009. The strategic use of corporate cash holdings in collective bargaining with labor unions. *Journal of Financial Economics* 92 (3): 421–42.

[Web of Science®](#) | [Google Scholar](#)

Kleiner, M., and M. Bouillon. 1988. Providing business information to production workers: Correlates of compensation and profitability. *Industrial and Labor Relations Review* 41 (4): 605–17.

[Web of Science®](#) | [Google Scholar](#)

Lambert, R., C. Leuz, and R. Verrecchia. 2007. Accounting information, disclosure, and the cost of capital. *Journal of Accounting Research* 45 (2): 385–420.

[Web of Science®](#) | [Google Scholar](#)

Li, F. 2011. Earnings quality based on corporate investment decisions. *Journal of Accounting Research* 49 (3): 721–52.

[CAS](#) | [Web of Science®](#) | [Google Scholar](#)

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)

Manage Preferences

Accept All

Reject Non-Essential

Matsa, D. 2010. Capital structure as a strategic variable: Evidence from collective bargaining. *Journal of Finance* 65 (3): 1197–232.

[Web of Science®](#) | [Google Scholar](#)

McNichols, M. 2002. Discussion of “The quality of accruals and earnings: The role of accrual estimation errors”. *The Accounting Review* 77 (Supplement): 61–69.

[Web of Science®](#) | [Google Scholar](#)

McNichols, M., and S. Stubben. 2008. Does earnings management affect firms' investment decisions? *The Accounting Review* 83 (6): 1571–603.

[Web of Science®](#) | [Google Scholar](#)

Merz, M., and E. Yashiv. 2007. Labor and the market value of the firm. *American Economic Review* 97 (4): 1419–31.

[Web of Science®](#) | [Google Scholar](#)

Modigliani, F., and M. Miller. 1958. The cost of capital, corporation finance, and the theory of investment. *American Economic Review* 48 (3): 261–97.

[Web of Science®](#) | [Google Scholar](#)

Myers, S., and N. Majluf. 1984. Corporate financing and investment decisions when firms have information that investors do not have. *Journal of Financial Economics* 13 (2): 187–221.

[PubMed](#) | [Web of Science®](#) | [Google Scholar](#)

Nickell, S., and D. Nicolitsas. 1999. How does financial pressure affect firms? *European Economic Review* 43 (8): 1435–56.

[Web of Science®](#) | [Google Scholar](#)

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)

Manage Preferences

Accept All

Reject Non-Essential

Pinnuck, M., and A. Lillis. 2007. Profits versus losses: Does reporting an accounting loss act as a heuristic trigger to exercise the abandonment option and divest employees? *The Accounting Review* 82 (4): 1031–53.

[Web of Science®](#) | [Google Scholar](#)

Reynolds, L., S. Masters, and C. Moser. 1998. *Labor Economics and Labor Relations*, 11th ed. Upper Saddle River, NJ: Prentice Hall.

[Google Scholar](#)

Richardson, S. 2006. Over-investment of free cash flow. *Review of Accounting Studies* 11 (2–3): 159–89.

[Web of Science®](#) | [Google Scholar](#)

Rosen, S. 1969. Trade union power, threat effects and the extent of organization. *The Review of Economic Studies* 36 (2): 185–96.

[Web of Science®](#) | [Google Scholar](#)

Scott, T. 1994. Incentives and disincentives for financial disclosure: Voluntary disclosure of defined benefit pension plan information by Canadian firms. *The Accounting Review* 69 (1): 26–43.

[Web of Science®](#) | [Google Scholar](#)

Sharpe, S. 1994. Financial market imperfections, firm leverage, and the cyclicity of employment. *American Economic Review* 84 (4): 1060–74.

[Web of Science®](#) | [Google Scholar](#)

Stein, J. 2003. Agency, information and corporate investment. In *Handbook of the Economics of Finance*, eds. G. Constantinides, M. Harris, and R. Stulz, 111–65. Amsterdam: Elsevier.

[Google Scholar](#)

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)

Manage Preferences

Accept All

Reject Non-Essential

ABOUT WILEY ONLINE LIBRARY

Privacy Policy

Terms of Use

About Cookies

Manage Cookies

Accessibility

Wiley Research DE&I Statement and Publishing Policies

HELP & SUPPORT

Contact Us

Training and Support

DMCA & Reporting Piracy

Sitemap

OPPORTUNITIES

Subscription Agents

Advertisers & Corporate Partners

CONNECT WITH WILEY

The Wiley Network

Wiley Press Room

Copyright © 1999-2026 John Wiley & Sons, Inc or related companies. All rights reserved, including rights for text and data mining and training of artificial intelligence technologies or similar technologies.

WILEY

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. [Privacy Policy](#)



Manage Preferences

Accept All

Reject Non-Essential