

## Non-standard methods in the privatization strategies of the Czech Republic, Hungary and Poland<sup>1</sup>

Morris Bornstein

First published: 05 November 2007

https://doi.org/10.1111/j.1468-0351.1997.tb00020.x

<sup>1</sup> Research for this study was supported in part by a grant from the International Research and Exchanges Board, with funds provided by the US Department of State (Title VIII) and the National Endowment for the Humanities and, in part, by a grant from the Office of the Vice-president for Research at the University of Michigan. None of these organizations is responsible for the views expressed. I gratefully acknowledge the assistance of numerous economists and officials who kindly supplied me with information during a research trip to the Czech Republic. Hungary and Poland. The citation 'interview' refers to such information. For helpful comments, I thank Judit Karsai, Ivan Major, Michal Mejstrik, Peter Mihitlyi, Ryszard Rapacki and two anonymous referees.

### **Abstract**

The Czech Republic, Hungary and Poland followed different strategies in the use of non-standard methods of privatization. In regard to *restitution*, the Czech Republic carried out physical return of property, Hungary weakly implemented financial compensation and Poland has not yet approved a programme. *Management and employee buyouts* were eschewed in the Czech Republic, took the form of employee stock ownership plans in Hungary and were accomplished chiefly by lease-purchase in Poland. The Czech *mass privatization* programme distributed a considerable amount of joint-stock company shares free through voucher auctions in which citizens participated directly or through financial intermediaries. In contrast, the Polish programme provided citizens free shares in investment trusts that exercise corporate governance over operating companies and restrure them for divestiture. Hungary's programme, which offered people only interest-free loans to buy some shares in intial public offerings, was abandoned soon after its start.

#### References

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. Privacy Policy

Manage Preferences

Accept All

Reject Non-Essential

Bouin, O. 1993), 'Privatization in Czechoslovakia,' In: V. V. Ramanadham, ed., Constraints and Impacts of Privatization, London: Routledge, pp. 115-38. Google Scholar ☑ Cepl, V. (1992), 'Restitution of Property in Post-Communist Czechoslovakia', In: S. A. Rayner, ed., Privatization in Central and Eastern Europe, London: Butterworths, pp. 16–21. **Google Scholar** ☑ Charap, J. and A. Zemplinerova (1994a), 'Key Issues in Restructuring the Czech Economy', In: A. Bohm and U. Korze, eds., Privatization Through Restructuring, Ljubljana: Central and East European Privatization Network, pp. 123-50. Google Scholar ☑ Charap, J. and A. Zemplinerova (1994b), 'Management Buyouts in the Privatization Programme of the Czech Republic', *Trends and Policies in Privatization*, Vol. **1**(3), pp. 141–60. Google Scholar ☑ Comisso, E. (1995), 'Legacies of the past or New Institutions? The Struggle Over Restitution in Hungary', *Comparative Political Studies*, Vol. **28**(2), July, pp 200–38. Web of Science® ☑ Google Scholar ☑ 'Compensation Scene' (1995), Privinfo, Vol.4(15), Hungarian Privatization and State Holding Company, August, pp. 36-9. Google Scholar ☑ Filatotchev, L, I. Grosfeld, J. Karsai, M. Wright and T. Buck (1996), 'Buyouts in Hungary, Poland and Russia: Governance and Finance Issues', *Economics of Transition*, Vol.(1), May, pp. 67–88. Google Scholar 🔀 X This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. Privacy Policy **Manage Preferences** 

**Accept All** 

**Reject Non-Essential** 

Google Scholar 🖸 Kotrba, J. and J. Svejnar (1994), 'Rapid and Multifaceted Privatization: Experience of the Czech and Slovak Republics', *Moct-Most*, **Vol.4**(2), pp. 147–85. Google Scholar 🖸 KRP Project Management Group (1995), 'Small Investro Share-Ownership Programme', Mass Privatization: An Initial Assessment, Paris: Organization for Economic Co-operation and Development, pp. 135–51. Google Scholar ☑ Kwiecinski, T. and J. Baehr (1995), 'The Polish Dilema of Restitution—Selected Legal Issues', In: Quaisser et al., eds Privatization, Vol. 2, pp. 513-27. Google Scholar 🗹 Lastovicka, R., A. Marcinèin and M. Mejstrik (1995), 'Corporate Governance and Share Prices in Voucher-Privatized Companies', In: J. Svejnar, ed., The Czech Republic and Economic Transition in Eastern Europe, San Diego , Calif .: Academic Press, pp. 199-209. Google Scholar 🗵 I. Lieberman, A. Ewing, M. Mejstrik, I. Mukherjee and P. Fielder, eds (1995), Mass Privatization in Central and Eastern Europe and the Former Soviet Union: A Comparative Analysis, Washington, D.C.: World Bank. Google Scholar 🗹 Major, I. (1994), 'The Constraints on Privatization in Hungary: Insufficient Demand or Inelastic Supply?', Moct-Most, Vo1.4 (2), pp. 107-45.

Google Scholar 🗹

Mejstrik, M. and J. Burger (1994), 'Privatization in Practice: Czechoslovakia's Experience from 1989 to Mid-1992', In: D. A. Rondinelli, ed., *Privatization and Economic Reform in Central Europe: The Changing Business* 

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. <u>Privacy Policy</u>

# Manage Preferences Accept All Reject Non-Essential

X

Nemes, A. (1995), 'Application of the ESOP Law: An Interpretation', *Privinfo*, Vol. 4(4), February, pp. 34–43. Google Scholar ☑ Pehe, J. (1994), 'Legal Difficulties Best the Czech Restitution Process', RFE/RL Research Report, Vol. 3(28), July 15,pp. 6-13. Google Scholar 🖸 Quaisser, W., R. Woodward and B. Blaszczyk (1995). eds., Privatization in Poland and East Germany: A Comparison, Vols. 1 and 2, Working Papers No. 180 and 181, Munich: Osteuropa-Institut. Google Scholar 🖸 Rapacki, R. (1995), 'Privatization in Poland: Performance, Problems and Prospects', Comparative Economic Studies, Vo1. 37(3), Fall, pp. 57-75. **Google Scholar** ☑ Rapacki, R. (1996), 'Privatization and the Public Exchequer in Poland', unpublished manuscript. manuscript. Google Scholar 🗹 Shafik, N. (1995), 'Making a Market: Mass Privatization in the Czech and Slovak Republics', World Development, Vo1. 23(7), July, pp. 1,143-56. Google Scholar 🗵 Szomburg, J. and P. Tamowicz (1994), 'Employee and Management Buyouts in Polish Privatization', *Trends and* Policies in Privatization, Vol. 1(3), pp. 175-95. Google Scholar 🖸 Voszka, É. (1993), 'Escaping from the State--Escaping to the State: Managerial Motivation and Strategies in Changing the Ownership Structure in Hungary' In: I Campagi ad The Political Economy of the Transition X This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. Privacy Policy **Manage Preferences Accept All Reject Non-Essential** 



Download PDF

#### **ABOUT WILEY ONLINE LIBRARY**

**Privacy Policy** 

Terms of Use

**About Cookies** 

Manage Cookies

Accessibility

Wiley Research DE&I Statement and Publishing Policies

#### **HELP & SUPPORT**

Contact Us
Training and Support
DMCA & Reporting Piracy
Sitemap

#### **OPPORTUNITIES**

Subscription Agents
Advertisers & Corporate Partners

#### **CONNECT WITH WILEY**

The Wiley Network
Wiley Press Room

Copyright © 1999-2025 John Wiley & Sons, Inc or related companies. All rights reserved, including rights for text and data mining and training of artificial intelligence technologies or similar technologies.

This website utilizes technologies such as cookies to enable essential site functionality, as well as for analytics, personalization, and targeted advertising. You may change your settings at any time or accept the default settings. You may close this banner to continue with only essential cookies. <u>Privacy Policy</u>

**Manage Preferences** 

**Accept All** 

**Reject Non-Essential** 

 $\times$