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# A review of production planning and control: the applicability of key concepts to the make-to-order industry

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making,  
and highlights the importance of a clear implementation strategy. WLC emerges as the

most effective Job Shop solution; whilst for other configurations there are several alternatives depending on individual company characteristics and objectives. The paper outlines key areas for future research, including the need for empirical research into the use of Workload Control in small and medium sized MTO companies.

Keywords: Production planning and control (PPC) Make-to-order (MTO) Job shop  
Small and medium sized enterprises (SME) Workload control (WLC)

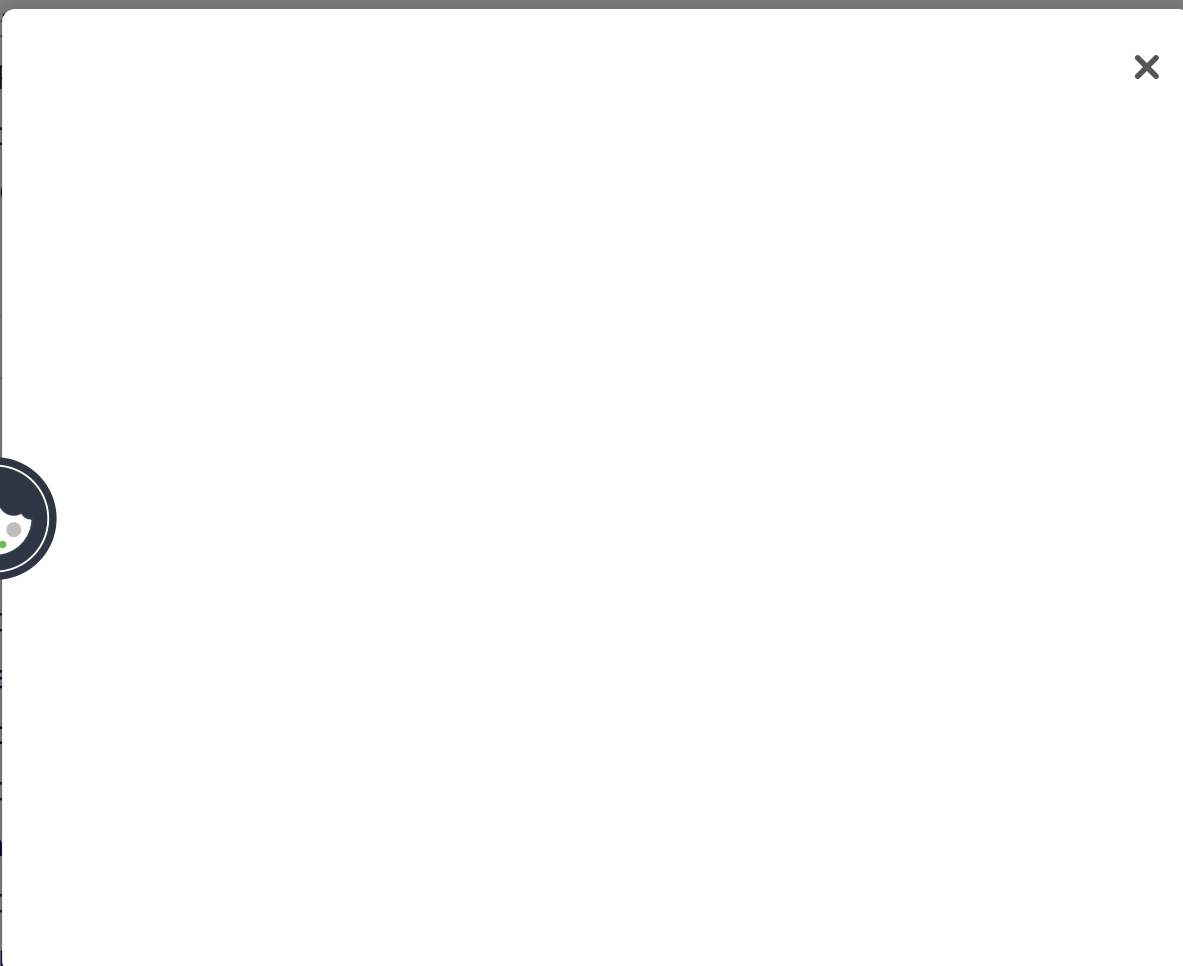
## Notes

Sadly, Professor Brian Kingsman died in August 2003, part way through this research project. His contribution and encouragement are greatly missed by the co-authors.

## Additional information

### Notes on contributors

B. G. Kingsman  
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