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A Ladder of Citizen Participation

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1 The lit... extensive.
As an introduction, the following will be helpful. Dr. H. Bugakian, in the *Must of Plenty*:

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2 The poster is one of about 350 produced in May or June 1968 at At elier Populaire, a graphics center launched by students from the Sorbonne's  cole des Beaux Art and  cole des Arts Decoratifs.

3 This typology is an outgrowth of a more crude typology I circulated in March 1967 in a HUD staff discussion paper titled "Rhetoric and Reality." The earlier typology consisted of eight levels that were less discrete types and did not necessarily suggest a chronological progression: Inform, Consult, Joint Planning, Negotiate, Decide, Delegate, Advocate

4 For an... Burke, "Citizen... ers, XXXIV, No. 5 (S

5 U.S. D... for Commun... 7, February, 1966

6 David... Agencies," CAP Gra

7 Robert... er 1964), 305-15. of his general participat



8 See, Gordon Fellman, "Neighborhood Protest of an Urban Highway," *Journal of the American Institute of Planners*, XXXV, No. 2 (March 1969), 118-22.

9 James V. Cunningham, "Resident Participation, Unpublished Report prepared for the Ford Foundation, August 1967, p. 54.

10 Interview with Maxine Kurtz, Technical Director, Denver CDA.

11 U.S., Department of Housing and Urban Development, "Citizen Participation in Model Cities," *Technical Assistance Bulletin*, No. 3 (December 1968).

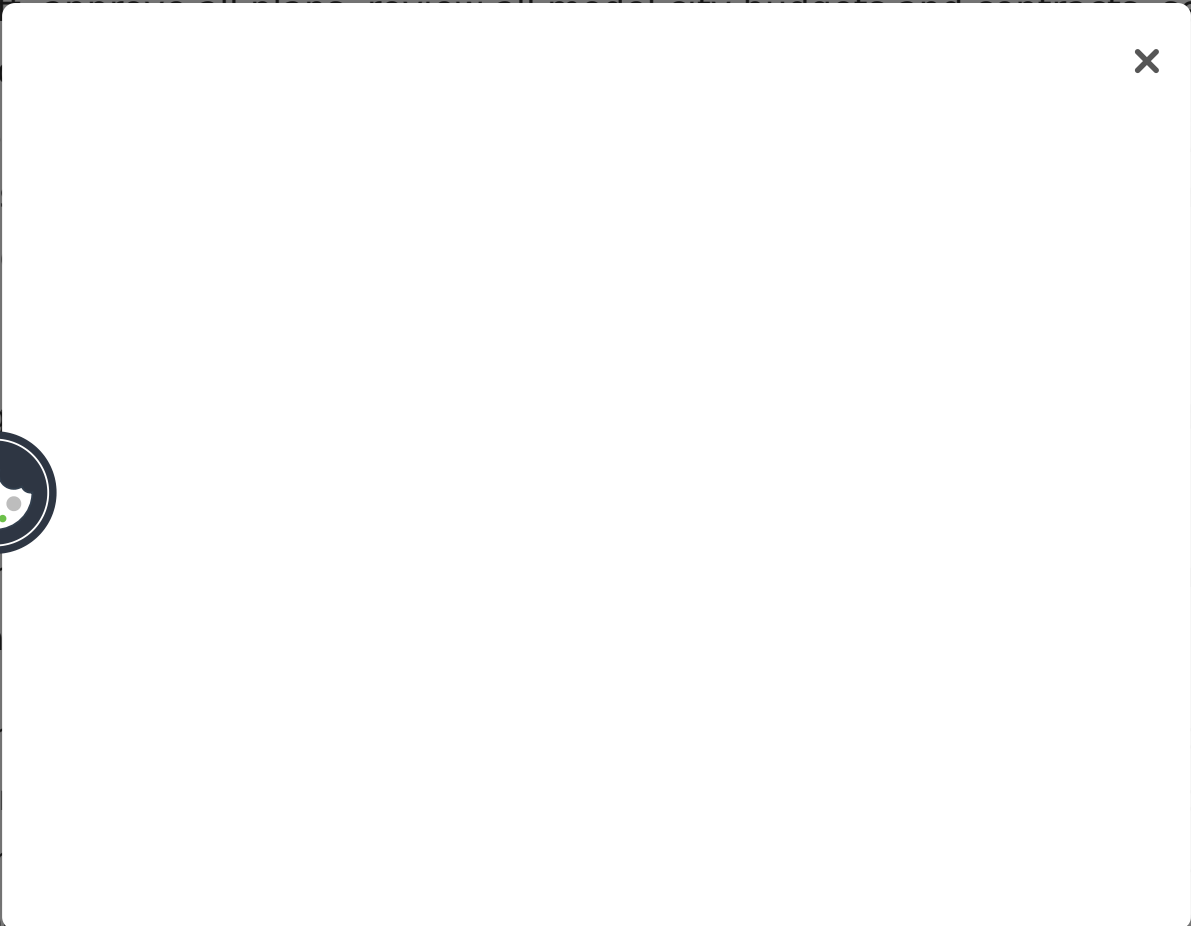
12 Organization for Social and Technical Innovation, *Six-Month Progress Report to Office of Economic Opportunity, Region 1, February 1, 1969*, pp. 27, 28, and 35.

13 In Cambridge, Massachusetts, city hall offered to share power with residents and anticipated the need for a period in which a representative citizens group could be engaged, and the ambiguities of authority, structure, and process would be resolved. At the request of the mayor, HUD allowed the city to spend several months of Model Cities planning funds for community organization activities. During these months, staff from the city manager's office also helped the residents draft a city ordinance that created a CDA composed of sixteen elected residents and eight appointed public and private agency representatives. This resident-dominated body has the power to hire and fire CDA staff, propose all local ordinances, and determine the city's budget and to set policy, and so forth. The city council also includes a majority of residents who have interests with the city.

14 U.S., Department of Housing and Urban Development, *Model Cities: The Poor in the Planning Process* (Washington, D.C.: U.S. Government Printing Office, 1968), 11-12.

15 Adam Smith, *The Wealth of Nations* (London: W. D. Ross, 1907), 111.

16 For the history of the neighborhood, see the work of emerging neighborhood organizations in the United States, particularly in the large American cities. See, for example, Daniel P. Moynihan, "The Negro Family: The Case for National Action," *Journal of the American Planning Association*, December 1964, 31-41; and Hans-Dieter Sprenger and Stephen D. Mitchell, "Neighborhood



Power and Control, Implications for Urban Planning," A Report prepared for the Department of Housing and Urban Development, November 1968.

Additional information

Notes on contributors

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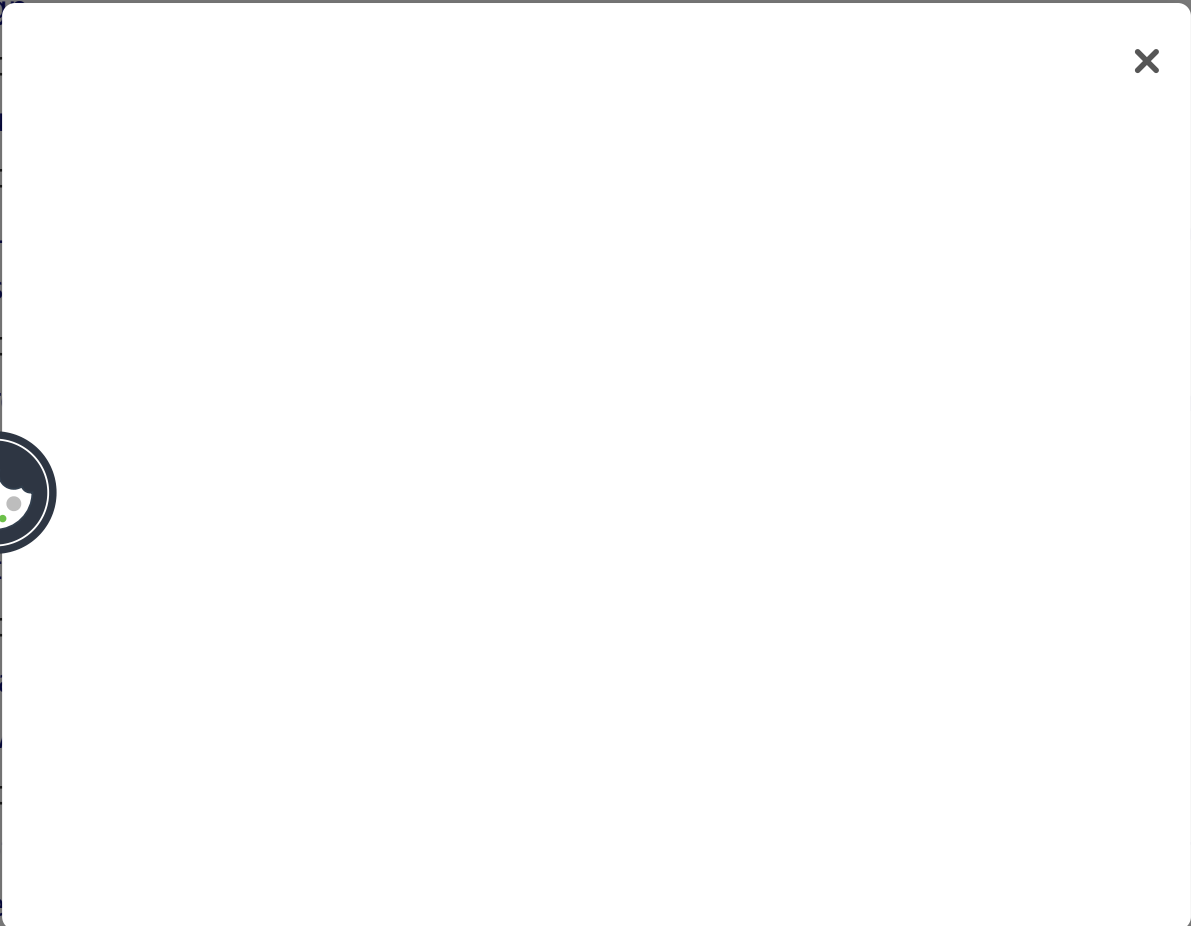
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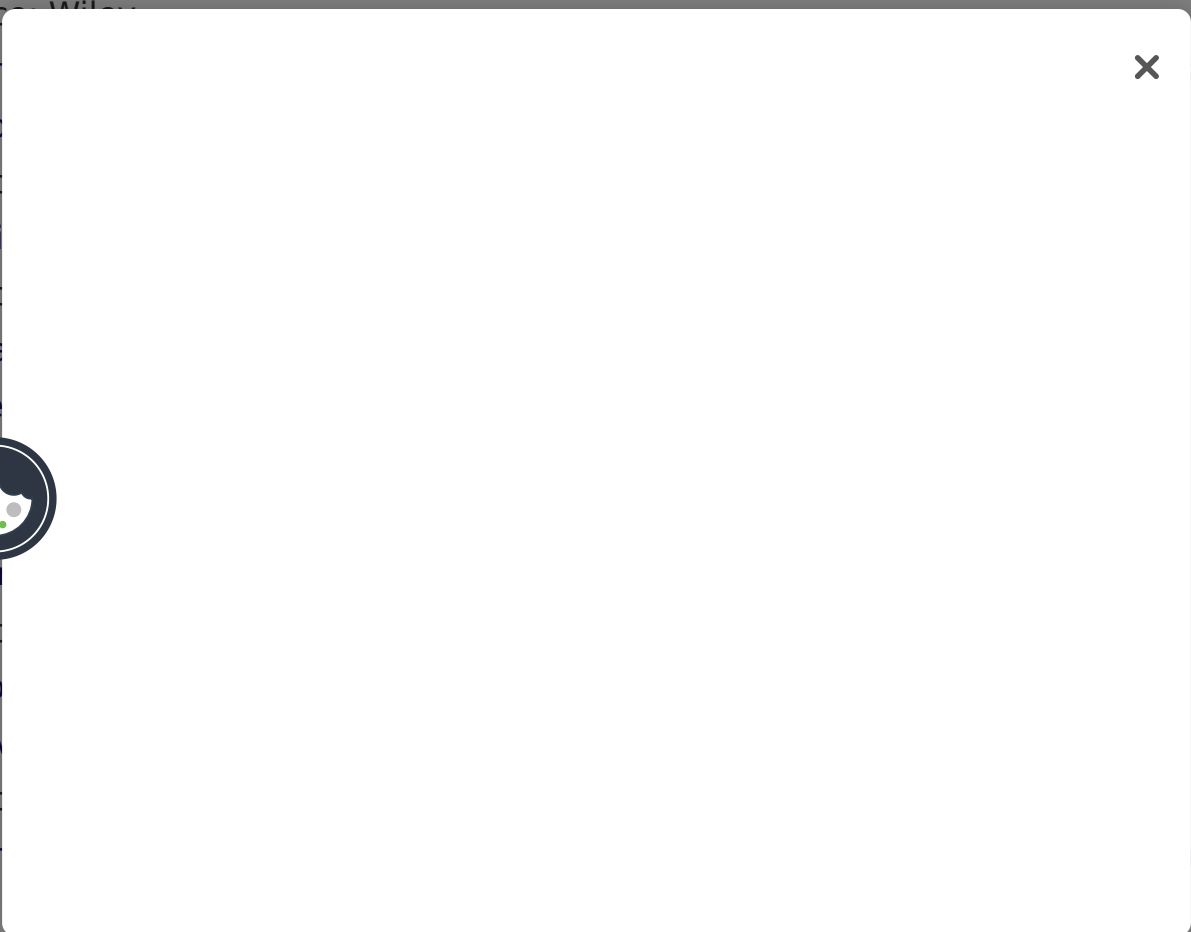
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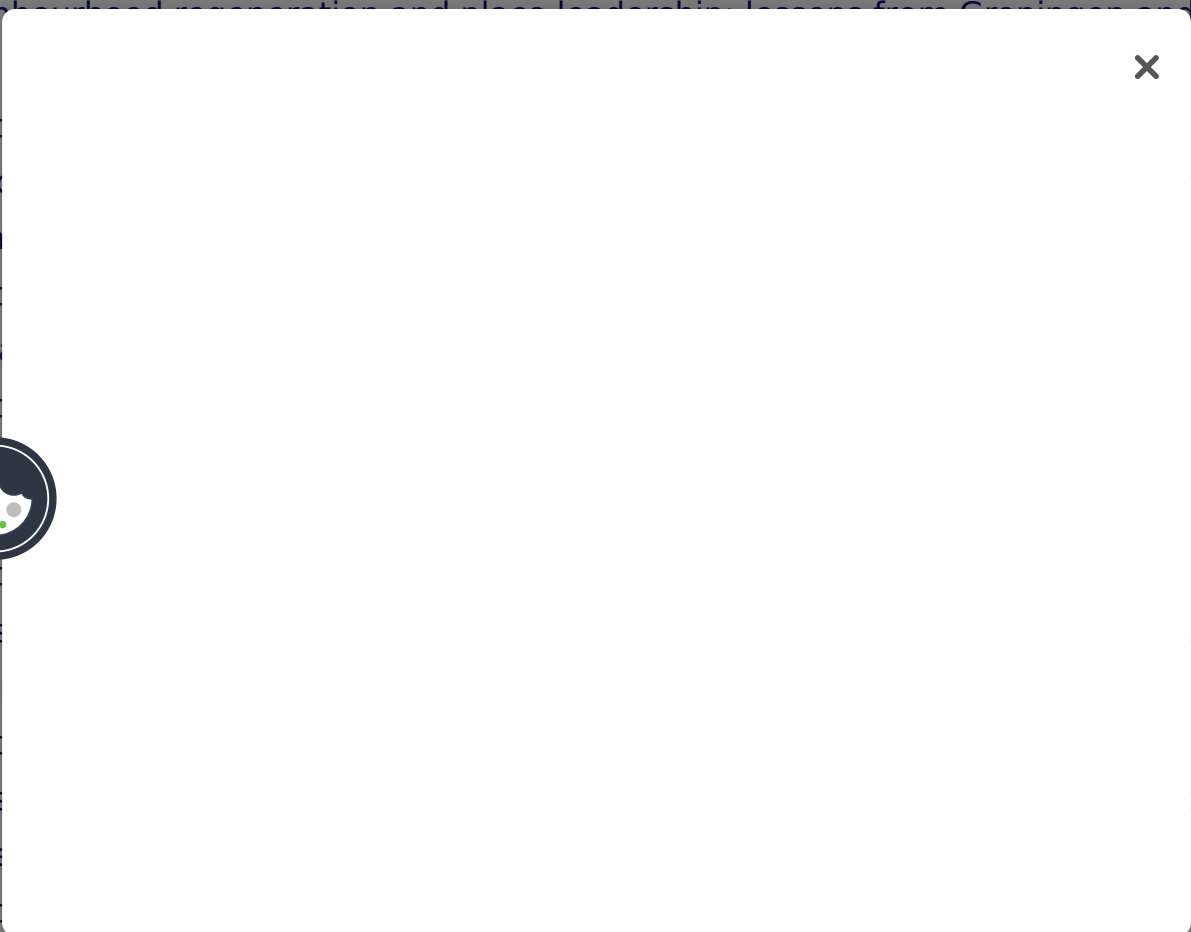
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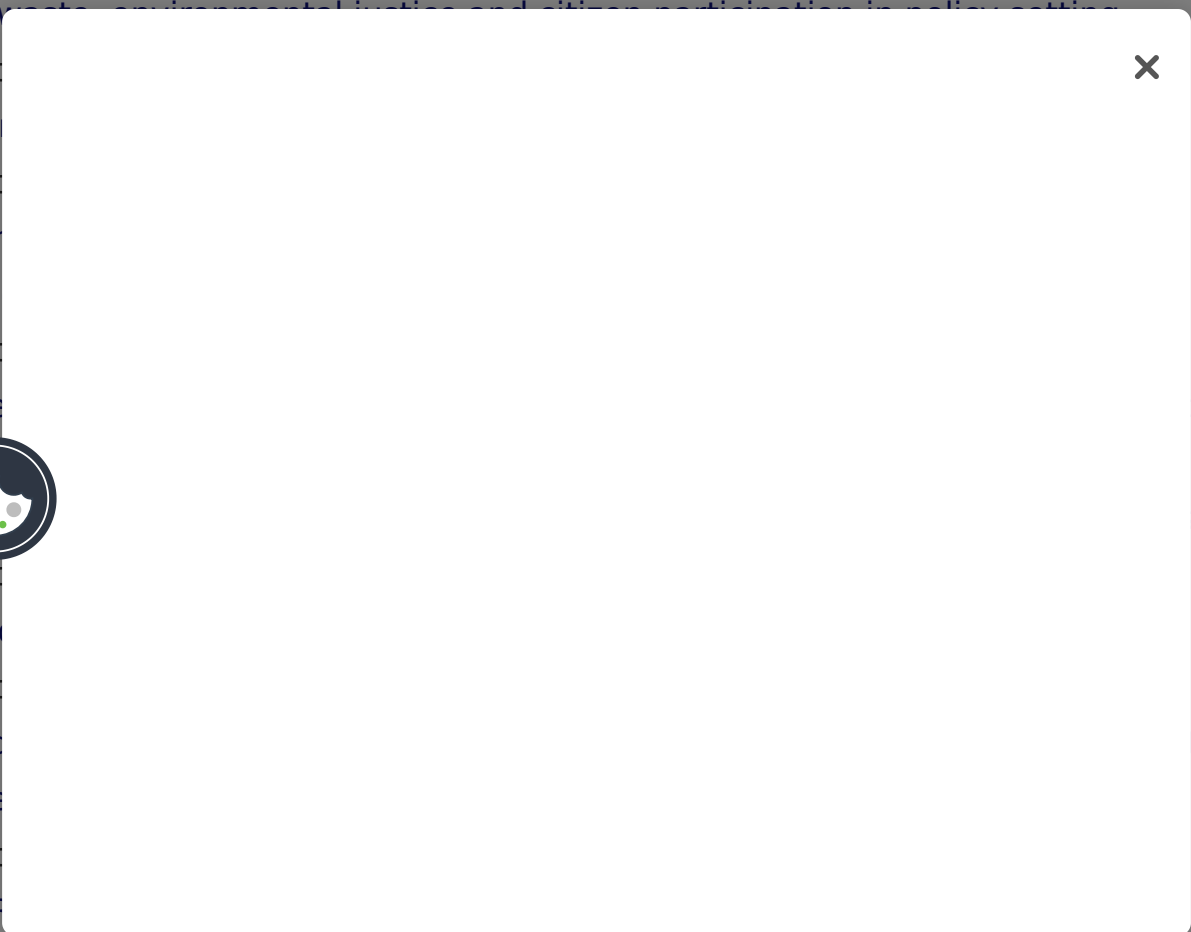
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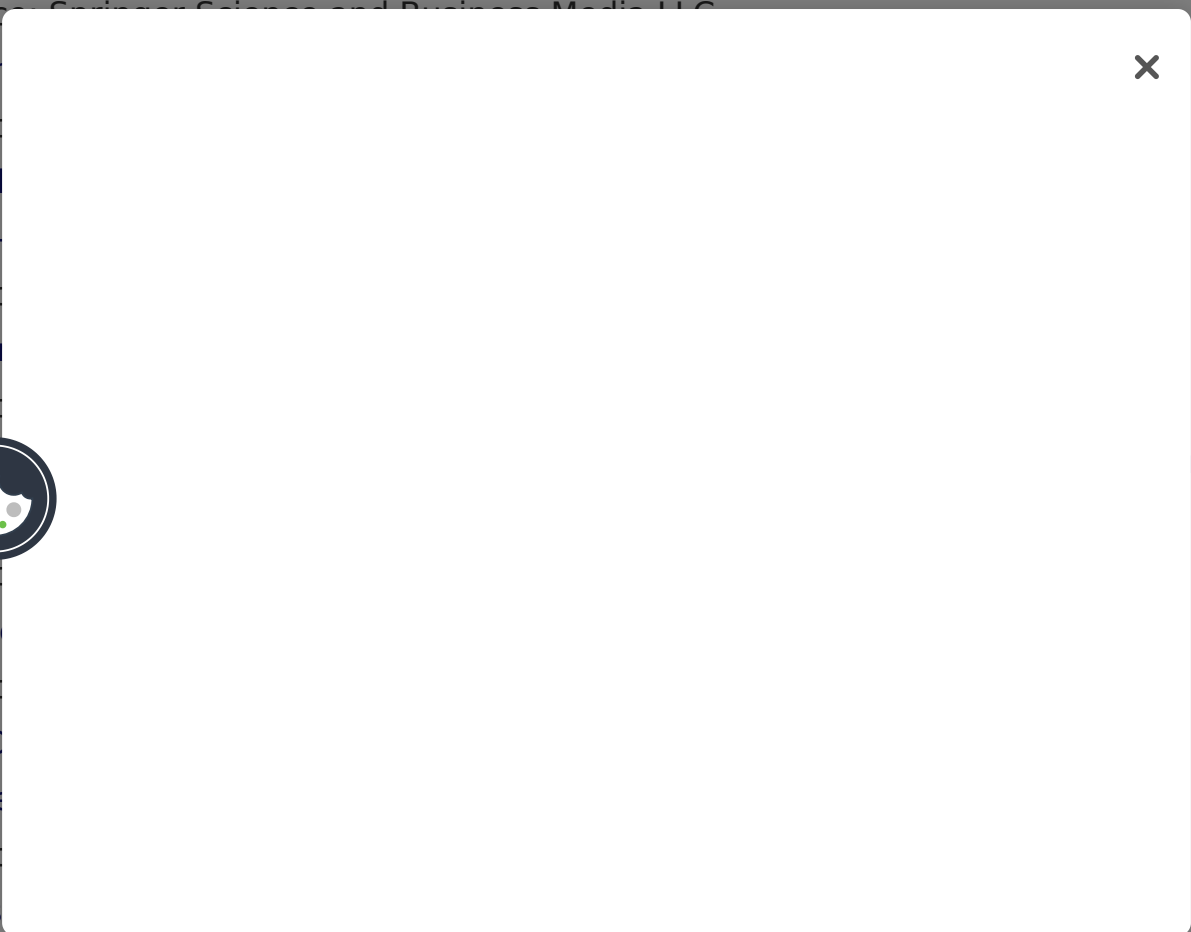
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