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A Ladder of Citizen Participation

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Pages 24-34 | Published online: 28 Mar 2019

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general insights into therapy being used as a diversion from genuine citizen participation.

8 See, Gordon Fellman, "Neighborhood Protest of an Urban Highway," *Journal of the American Institute of Planners*, XXXV, No. 2 (March 1969), 118-22.

9 James V. Cunningham, "Resident Participation, Unpublished Report prepared for the Ford Foundation, August 1967, p. 54.

10 Interview with Maxine Kurtz, Technical Director, Denver CDA.

11 U.S., Department of Housing and Urban Development, "Citizen Participation in Model Cities," Technical Assistance Bulletin, No. 3 (December 1968).

12 Organization for Social and Technical Innovation, Six-Month Progress Report to Office of Economic Opportunity, Region 1, February 1, 1969, pp. 27, 28, and 35.

13 In Cambridge, Massachusetts, city hall offered to share power with residents and anticipated the need for a period in which a representative citizens group could be engaged, and the ambiguities of authority, structure, and process would be resolved. At the request of the mayor, HUD allowed the city to spend several months of Model Cities planning funds for community organization activities. During these months, staff from the city [redacted] that created a

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the city

14 U.S.C. § 12512
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15 Adam Daniel P. Moynihan

16 For the importance of the role of emerging neighborhood control models, see, Alan Altshuler, "The Demand For Participation in

large American Cities,” An Unpublished Paper prepared for the Urban Institute, December 1968; and Hans B. C. Spiegel and Stephen D. Mitterthal, “Neighborhood Power and Control, Implications for Urban Planning,” A Report prepared for the Department of Housing and Urban Development, November 1968.

Additional information

Notes on contributors

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SHERRY R. ARNSTEIN is Director of Community Development Studies for The Commons, a non-profit research institute in Washington, D.C., and Chicago. She is a former Chief Advisor on Citizen Participation in HUD's Model Cities Administration and has served as Staff Consultant to the President's Committee on Juvenile Delinquency, Special Assistant to the Assistant Secretary of HEW, and Washington Editor of Current Magazine.

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