



Journal of Marketing Management >

Volume 32, 2016 - [Issue 9-10: Academy of Marketing Annual Conference 2015 – The Magic of Marketing](#)

1,751 Views | 28 CrossRef citations to date | 11 Altmetric

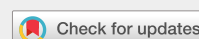
Articles

Opportunities and risks of combining shopping experience and artistic elements in the same store: a contribution to the magical functions of the point of sale

Ana Vukadin , Jean-François Lemoine & Olivier Badot

Pages 944-964 | Received 27 Sep 2015, Accepted 05 Apr 2016, Published online: 13 Jun 2016

Cite this article <https://doi.org/10.1080/0267257X.2016.1186106>



Sample our
Economics, Finance,
Business & Industry Journals
>> **Sign in here** to start your access
to the latest two volumes for 14 days

Full Article

Figures & data

References

Citations

Metrics

Reprints & Permissions

Read this article

Share

ABSTRACT

This article draws on the construct of store atmospherics to address one of the latest developments in that field, i.e. the strategy of incorporating artistic elements into the store. On the one side, incorporating artistic elements in store atmospherics constitutes an innovative way for retailers to differentiate their shopping experience. Such a hybrid retail strategy seeks to offer maximised hedonic gratification to store visitors, while adding symbolic value to the commercial offering. Store traffic and sales are thus stimulated. Incorporating artistic elements is also a magic way to conceal the store's transactional purpose; through this association with the art world, the store is viewed as less mercantile. However, there is a risk that consumers will view the store as a

‘museum’ and visit without purchasing. Therefore we conduce a conceptual investigation of that experiential strategy in order to assess its effects on retailer’s commercial and marketing performance.

KEYWORDS:

- Shopping experience
- store artification
- art
- store museumification
- hybrid retail strategy
- retail performance

Disclosure statement

No potential conflict of interest was reported by the authors.

Additional information

Notes on contributors

Ana Vukadin

Ana Vukadin is a Ph.D. candidate at ESCP Europe Business School in Paris. Within the experiential marketing and retailing fields, her research focuses on the artistic dimension of the shopping experience. She is interested in the impact of art on the symbolic value of the store and its offering, and in the role of art in product fetichisation.

Jean-François Lemoine

Jean-François Lemoine is a university professor at the Paris 1 Panthéon Sorbonne University. He is the director of the Panthéon Sorbonne Doctoral School of Management, also in charge of the professional Masters 2 in Market Research and Marketing Decision Making, as well as the Master 2 in Marketing Research, at the Paris 1 Panthéon Sorbonne University. Since 2002, he has been organizing the annual research days in digital marketing (www.colloquemarketingdigital.com). His work, published among others in Administrative Science Quarterly, Décisions Marketing, Recherche et Applications en Marketing, la Revue Française de Gestion, focuses on digital marketing (namely on the e-shopping experience and crowdsourcing).

Olivier Badot

Olivier Badot is Full Professor and Associate Dean for Research at ESCP Europe Business School. His research focuses on a broad range of issues within the field of Retailing, including marketing of retail formats, cross-channel strategies, e- and m-commerce, organizational design of retail chains, shopping mall marketing, re-enchantment strategies, shopping experiences, and franchising.

Related research

People also read

Recommended articles

Cited by
28

Information for

[Authors](#)

[R&D professionals](#)

[Editors](#)

[Librarians](#)

[Societies](#)

Opportunities

[Reprints and e-prints](#)

[Advertising solutions](#)

[Accelerated publication](#)

[Corporate access solutions](#)

Open access

[Overview](#)

[Open journals](#)

[Open Select](#)

[Dove Medical Press](#)

[F1000Research](#)

Help and information

[Help and contact](#)

[Newsroom](#)

[All journals](#)

[Books](#)

Keep up to date

Register to receive personalised research and resources by email




Sign me up



Copyright © 2026 Informa UK Limited [Privacy policy](#) [Cookies](#) [Terms & conditions](#)

[Accessibility](#)

 Taylor and Francis Group

Registered in England & Wales No. 01072954
5 Howick Place | London | SW1P 1WG