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Advising Howard: Interpreting changes in advisory and support structures for the Prime Minister of Australia

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Abstract

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She would like to thank Professor Rod Rhodes, John Nethercote and two of the journal's anonymous reviewers for helpful comments on an earlier draft.

Notes

- ¹A separate Department of the Cabinet Office was created by Prime Minister John Gorton in 1968. The two were amalgamated as the Department of Prime Minister and Cabinet (PM&C) when William McMahon won the prime ministership in March 1968.
- ²For example, Primary Industries and Energy Secretary Paul Barratt returned to the public service from the Business Council of Australia (BCA) (Weller [2001](#), 74). Department of Finance Secretary Dr Peter Boxall, appointed in 1997, was drawn from the personal staff of Treasurer Peter Costello (Weller [2001](#), 71); he had previously been Under-Treasurer in South Australia, a post to which he had been appointed shortly after the election of Dean Brown's Liberal government in 1992, and had earlier worked for Opposition Leaders Andrew Peacock and John Hewson (Weller [2001](#), 71).
- ³All previous appointees (apart from John Menadue, appointed by Whitlam in 1974) had come from the ranks of the senior public service, though a number had a distinctly personal touch. For example, Shepherd in 1911 (see Hudson and Steele [1988](#)); Lennox Hewitt in 1968 and Alan Carmody in 1976 (see Weller [2001](#), 24, 72).
- ⁴Government Personal Staff as at 1 February 2004–1 February 2005. Answers to questions on notice. Finance and Administration portfolio. Senate F&PA Legislation Committee.
- ⁵Keating was appointed as Treasurer in April 1995, and as Prime Minister in October 1995.
- ⁶Gov
- ⁷Minister of Finance and Administration provided by the Department of Finance and Administration (DoFA) to the Senate F&PA Legislation Committee in February 2004.
- ⁸For a cu

Additional information

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