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Operating in an inharmonious world: China **Investment Corporation**

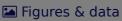
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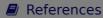
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Abstract

This paper investigates the establishment and subsequent investment strategy of

China's official sovereign wealth fund, the China Investment Corporation (CIC). CIC, as

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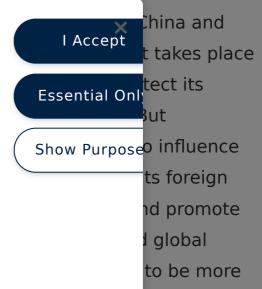
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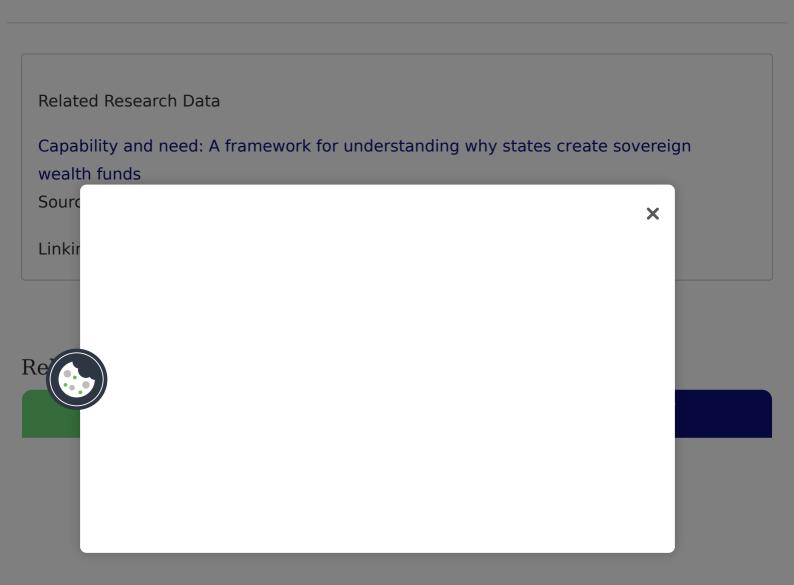


Notes

- 1. Huijin no longer has a substantial stake in BOCOM (Huijin 2008b). The major state owner is MOF, which owns 27.4% (BOCOM 2011, p. 36).
- 2. Calculated from US\$/C¥ rates in NBS (2009, p. 724).
- 3. SWFs according to Blundell-Wignall et al. (2008) consist of assets controlled and managed by sovereign governments; they are commonly funded by foreign exchange reserves, resource revenue or general taxation; they can be invested domestically, and they are used to achieve certain national objectives. The US Treasury has a narrower definition. It considers a fund an SWF if its funding comes only from foreign reserves. It defines an SWF as a 'government investment vehicle which is funded by foreign exchange assets, and which manages these assets separately from the official reserves of the monetary authorities (the Central Bank and reserve-related functions of the finance) (US Treasury 2007).
- 4. 4.3% per year on C¥1.55 trillion (Ouyang and Liu 2009).
- 5. CDB is not an SOCB. It is a policy bank.
- 6. In 2003 the China Banking Regulatory Commission (CBRC) was established to take of PBC over over from X the tension bank red betweer 7. On 11 shares in nd 67.5%, ICBC, CO respe 8. They of their veen PBC paper, w and CIC 9. Ander billion and SAFE ha 009a.

2009b).

- 10. An example is the positive response of Indonesian authorities to the prospect of CIC investing up to US\$25 billion in the country's energy and natural resource sectors (Agencies 2010, IBT 2010).
- 11. A rare exception is Martin (2010).
- 12. See Aizenman and Glick (2008, Table 1) for a list of the largest SWFs.
- 13. CIC is also investing in property directly. See Tudor and Isabella (2011).
- 14. For a Chinese perspective, see Jia (2011).
- 15. Other international institutions are also encouraged to establish funds in China. See China Daily (2010) and Williams (2011).
- 16. Most of them are in the FTSE 100 stock index and include some of Britain's most established and best-known companies, such as British Gas, Cadbury, Royal Bank of Scotland and Unilever (Cao et al. 2008).



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