Soccer & Society ›

Volume 20, 2019 - Issue 3

1,329 Views | 44 CrossRef citations to date | 8 Altmetric

Articles

French DNCG management control versus UEFA Financial Fair Play: a divergent conception of financial regulation objectives

Nadine Dermit-Richard, Nicolas Scelles & Stephen Morrow

Pages 408-430 | Published online: 07 May 2017

Cite this article https://doi.org/10.1080/14660970.2017.1323740 Check for updates

Sample our Sports and Leisure Journals
>> Sign in here to start your access to the latest two volumes for 14 days

Full Article Figures & data References Citations Metrics

Reprints & Permissions Read this article Share

Abstract

The French Football Federation was the first football governing body to put in place, in 1990, a financial regulation system. It might be expected that UEFA's Financial Fair Play (FFP) system established in 2010 would be similar to French DNCG (National Direction for Management Control) regulations. However, while FFP is concerned with profitability, DNCG is focused on solvency. Hence, a French club may be loss-making and not compliant with FFP, while at the same time being solvent in accordance with DNCG rules. Our research confirms that most French clubs do not conform to FFP rules. As such, it provides further evidence that DNCG has not prevented poor financial management within French clubs. The coexistence of DNCG and FFP– or any other domestic financial regulation and FFP –may result in disparities between domestic

clubs. As a consequence, there should be consistent financial regulation in all European leagues.

Previous article View issue table of contents Next article

Notes

1. Szymanski, Money and Soccer, chap. 8; UEFA, European Club Landscape 2012, 80–1.

2. Andreff, ‘Governance of Professional Clubs’, 207.

3. Scelles et al., ‘Insolvency in French Soccer’; Scelles et al., ‘Causes of Insolvencies’.

4. Dermit-Richard, L’économie du football européen.

5. Lago, Simmons and Szymanski, ‘Financial Crisis European Football’.

6. Morrow, ‘Football Club Financing Reporting’, 304.

7. DNCG, Rapport d’Activité 2008/2009, 11.

8. UEFA, ‘Decision of the Chief’.

9. Andreff, ‘French Football’; Gouguet and Primault, ‘The French Exception’.

10. See for example Barajas and Rodriguez, ‘Spanish Football in Need’; Buraimo, Simmons and Szymanski, ‘English Football’; Hamil and Walters, ‘Financial Performance English Football’; Sass, ‘Glory Hunters, Sugar Daddies’.

11. See for example Andreff, ‘French Football’; Andreff, ‘Governance of Professional Clubs’; Gouguet and Primault, ‘The French Exception’.

12. Andreff, ‘French Football’, 652.

13. Scelles et al., ‘Insolvency in French Soccer’; Scelles et al., ‘Causes of Insolvencies’.

14. Dermit-Richard, L’économie du football européen; Dermit-Richard, ‘Football Professionnel en Europe’.

15. Dermit-Richard, ‘Régulation Financière et Sport’.

16. Gouguet and Primault, ‘The French Exception’.

17. Drut and Raballand, ‘Why Does Financial Regulation’; Durand and Dermit-Richard, ‘La Régulation du Sport’; Morrow, Financial Fair Play: Implications.

18. Lindholm, ‘The Problem with Salary’.

19. Peeters and Szymanski, ‘Fair Play European Football’.

20. Preuss, Haugen and Schubert, ‘UEFA Financial Fair Play’.

21. Franck, ‘What Is It About?’; Franck and Lang, ‘Theoretical Analysis Risk Taking’.

22. Budzinski, ‘Competition Economics Fair Play’; Müller, Lammert and Hovemann, ‘The Financial Fair Play’.

23. Andreff, ‘Governance of Professional Clubs’.

24. Spendzharova, Regulating Banks in Europe, Chapter 5.

25. Chiu, Convergence in Securities Regulation.

26. Dermit-Richard, L’économie du football européen; Dermit-Richard, ‘Football Professionnel en Europe’.

27. Dermit-Richard, L’économie du football européen.

28. DNCG, Rapport d’Activité 2008/2009, 9.

29. DNCG, Rapport d’Activité 2010/2011, 15.

30. UEFA, European Club Landscape 2010, 14.

31. UEFA, European Club Landscape 2009, 76.

32. UEFA, UEFA Club Licensing 2015, 2.

33. UEFA, UEFA Club Licensing 2012, Annex X, D.

34. UEFA, UEFA Club Licensing 2012, Article 58.

35. UEFA, UEFA Club Licensing 2012, Article 58, 1.

36. UEFA, UEFA Club Licensing 2012, Article 58, 4.

37. UEFA, UEFA Club Licensing 2012, Annex X, E.

38. UEFA, UEFA Club Licensing 2015, Article 3.

39. UEFA, UEFA Club Licensing 2015.

40. It is important to note that strictly speaking loan note holders are not the same as shareholders, as the latter group contributes equity in the form of share capital to a company.

41. UEFA, European Club Landscape 2012, 80.

42. Gouguet and Primault, ‘The French Exception’, 47.

43. Sloane, ‘Economics of Professional Football’.

44. Ascari and Gagnepain, ‘Spanish Football’.

45. Andreff, ‘French Football’; Gouguet and Primault, ‘The French Exception’.

46. UEFA, ‘Decision of the Chief’.

47. UEFA, ‘Settlement Agreement: Details’.

48. Slater, ‘Michel Platini’.

49. ‘Paris Saint-Germain’.

50. UEFA, ‘CFCB Confirms the Lifting’.

51. Andreff, “Governance of Professional Clubs”, 217.

52. Brunnermeier et al., Principles of financial regulation, 27.

53. Scelles et al., ‘Consequences of Insolvencies’.

Related Research Data

The French Exception
Source: Journal of Sports Economics
A Theoretical Analysis of the Influence of Money Injections on Risk Taking in Football Clubs
Source: Scottish Journal of Political Economy

French Football

Source: Journal of Sports Economics

Regulating Banks in Central and Eastern Europe

Source: Unknown Repository

SCOTTISH JOURNAL OF POLITICAL ECONOMY:THE ECONOMICS OF PROFESSIONAL FOOTBALL: THE FOOTBALL CLUB AS A UTILITY MAXIMISER*

Source: Scottish Journal of Political Economy

Regulation and Incentives in European Aviation

Source: The Journal of Law and Economics

Football professionnel en Europe : un modèle original de régulation financière

Related research

People also read | Recommended articles | Cited by 44

Has UEFA's financial fair play regulation increased football clubs' profitability? >

Santeri Ahtiainen et al.
European Sport Management Quarterly
Published online: 23 Sep 2020

The impact of UEFA financial fair play on player expenditures, sporting success and financial performance: evidence from the Italian top league >

Panagiotis Dimitropoulos et al.
European Sport Management Quarterly
Published online: 22 Oct 2019

Soft budget constraints in professional football >

Rasmus K. Storm et al.
European Sport Management Quarterly
Published online: 30 Apr 2012

View more

Information for

Authors

R&D professionals

Editors

Librarians

Societies

Open access

Overview

Open journals

Open Select

Dove Medical Press

F1000Research

Opportunities

Reprints and e-prints

Advertising solutions

Accelerated publication

Corporate access solutions

Help and information

Help and contact

Newsroom

All journals

Books

Keep up to date

Register to receive personalised research and resources by email

Sign me up

Copyright © 2026 Informa UK Limited Privacy policy

Cookies Terms & conditions Accessibility

Registered in England & Wales No. 01072954
5 Howick Place | London | SW1P 1WG

Taylor & Francis by informa