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VALUATION

Real-Options Valuation for a Biotechnology Company

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Pages 76-84 | Published online: 02 Jan 2019

Cite this article <https://doi.org/10.2469/faj.v56.n3.2362>

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companies that show promise of developing a blockbuster drug. This phenomenon is similar to the more recent rise in stock prices of Internet start-up companies, most of which have shown losses throughout their existence.

Methods used in real-options valuation can be used to assess the value investors place on companies with promise but no current revenue. The value of the company is derived from the expected profits of the company's current products and services together with the potential for growth of the company into one with many profitable products and services. Real-options valuation methods can be applied to estimate the value of individual projects, but the problem addressed in our article is how to use real-options valuation models to assess the value of a company when it is viewed as a portfolio of projects.

We explain decision-tree and binomial-lattice methods and use them to compute the value of a biotechnology company, Agouron Pharmaceutical, as the sum of the values of its current projects. We find each project's real-options value by using the two real-options valuation methods. We then compare our computed values of Agouron with the actual market values at selected points in time during the development of the company's Viracept product, a drug used to treat HIV-positive patients.

Our intention is to illustrate how real-options valuation methods can be used for

financial studies (from prior studies) on under the assumption of the ways in which Agouron worked best to find the in early stage the later stage information than we progress a particular stock close security es can use the method relative



worth for capital-budgeting purposes. Executive managers of pharmaceutical companies can use these methods to increase their understanding of the value of their projects and convey that value to investors. Finally, for academic readers, this case study provides empirical evidence of the usefulness of real-options valuation methodologies.

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